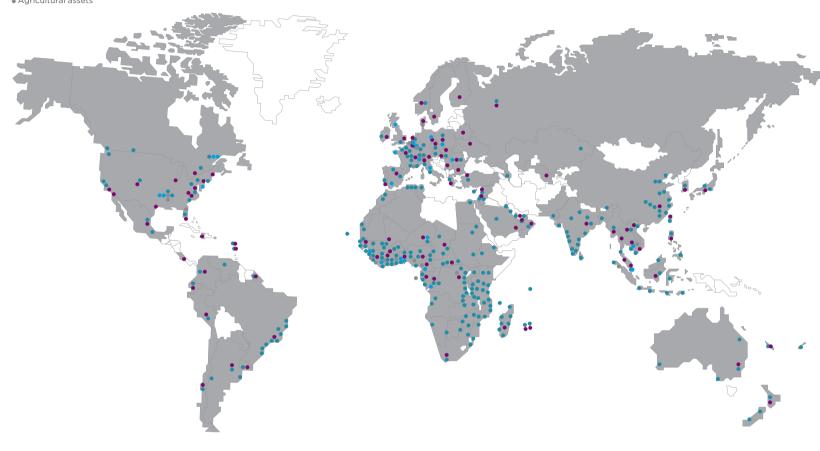


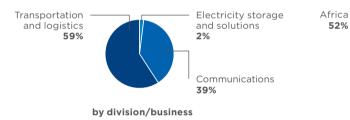
CSR worldwide

An international group with 81,003 employees in 127 countries

• Transportation and logistics • Communications • Electricity storage and solutions Agricultural assets



Greenhouse gas emissions breakdown



Uniting people, the company's greatest strength



More than **81,000** employees **97.2%** of Bolloré Group staff employed locally

862.000

52%



100,000 people (25,000 employees

Committing over the long-term to regional development

Asia-Pacific

7%

16%

25%

by geographical

area

Europe

Americas





20 Bluezones

Nearly **560,000**

Electricity

26%

3%

37%

Heating

of goods

Transportation

Europe 39% of the workforce

(of which 21% France and French overseas 56% of revenue €609 million in investments **7,169** new hires 19,653 employees who received training

Africa 30% of the workforce

13% of revenue €212 million in investments 2,420 new hires 13,691 employees who received training

Americas 16% of the workforce

21% of revenue €129 million in investments **4,153** new hires **11,974** employees who receive training

Asia-Pacific 15% of the workforce

10% of revenue

- €83 million in investments **3,751** new hires
- 8,236 employees

who received training

Acting responsibly and promoting human rights in our activities



Materials-handling

equipment

Transportation

of persons

23%

Other

7%

5%

by source

of emissions

Signatory of the United Nations Global Compact since 2003

36,775 employees trained the fight against harassment, or business ethics during the year

Over **230** sites with health, safety

Bolloré Group's 2018 Registration Document - Design and production: HAVAS PARIS.

Innovation in response to major environmental challenges

€106 million

invested in R&D projects supporting the energy transition (LMP[®] battery, electricity storage, electric mobility application, etc.)



18% increase in the use of 100% renewable

energy for Bolloré Group activities



10,281 metric tons CO₂ eq. avoided

i.e. 29.8 million kilometers electric car-sharing services



1,783,519 m³ of water consumed,

i.e. an increase of 3% compared with 2017



63% of GHG emissions avoided

since 2016 thanks to the connection of certain African ports to the local electricity grid, i.e. 14,861 metric tons CO₂ eq. (at constant scope)



th from drawn .





